

The Broads Authority - Revised format Management Statement							
GENERAL ACCOUNT							
	Actual Expenditure 2005/06	Original Budget 2006/07	Draft Revised Budget 2006/07	Draft Budget 2007/08	Project Expenditure 2007/08	Total Expenditure 2007/08	
INCOME							
National Park Grant	(3,208,182)	(3,300,000)	(3,300,000)	(3,401,800)	0	(3,401,800)	
Additional National Park Grant	(500,000)	(500,000)	(500,000)		(500,000)	(500,000)	
Interest Received	(61,190)	(40,000)	(65,000)	(75,000)	0	(75,000)	
TOTAL INCOME	(3,769,372)	(3,840,000)	(3,865,000)	(3,476,800)	(500,000)	(3,976,800)	
A. CORPORATE SERVICES							
Management and Administrative Support							
Salaries	527,783	609,900	146,900	160,600	0	160,600	
Other Employee Costs/Expenses	17,133	18,300	10,300	11,500	0	11,500	
Employee Training	12,886	0	3,000	3,000	0	3,000	
Colegate Dual Fuel Car	0	0	10,000	2,000	0	2,000	
Stationery/Office Expenses	11,813	14,000	15,000	15,500	0	15,500	
Office Furniture/Equipment	14,466	12,500	12,500	12,500	0	12,500	
Telephones	20,486	31,000	27,500	28,500	0	28,500	
Mobile Phone Upgrade Fund	0	0	0	0	8,200	8,200	
Postages	12,261	19,000	12,500	13,500	0	13,500	
Best Value	2,082	2,500	2,900	3,000	0	3,000	
ANPA/LGA/EERA	16,706	29,100	29,000	29,000	0	29,000	
Miscellaneous Expenses	68,003	13,800	13,500	14,000	0	14,000	
Income							
Whitlingham Salary Recharge	(11,366)	(5,000)	(5,000)	(5,000)	0	(5,000)	
Mobile Phone Refund	0	0	(8,200)	0	0	0	
	692,253	745,100	269,900	288,100	8,200	296,300	
Finance							
Salaries	0	0	64,500	62,100	0	62,100	
Agency Staff	0	0	0	4,100	0	4,100	
Other Employee Costs/Expenses	0	0	4,500	4,200	0	4,200	
Insurance	58,982	57,700	65,000	75,000	0	75,000	
Audit Fees	16,985	16,700	18,500	21,500	0	21,500	
Bank Charges/Interest	8,094	8,800	8,800	8,800	0	8,800	
Financial Services	11,783	14,800	14,800	14,800	0	14,800	
	95,844	98,000	176,100	190,500	0	190,500	
Human Resources and Staff Training							
Salaries	0	0	40,500	43,800	0	43,800	
Other Employee Costs/Expenses	0	0	2,800	2,900	0	2,900	
Personnel Services	10,037	8,000	10,500	8,200	0	8,200	
Corporate Training	29,019	30,000	23,500	25,000	0	25,000	
Health and Safety at Work	12,532	5,000	7,500	7,500	0	7,500	
Bowser	0	0	0	0	3,000	3,000	

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Income						
Miscellaneous Income	(5,147)	0	0	0	0	0
	46,441	43,000	84,800	87,400	3,000	90,400
Information and Design						
Salaries	0	0	128,500	134,800	0	134,800
Other Employee Costs/Expenses	0	0	9,000	9,100	0	9,100
Publications/Information	9,289	24,000	27,500	24,600	0	24,600
Other Information and Interpretation Services	30,261	25,000	20,000	21,000	0	21,000
Website Support	0	0	0	15,000	0	15,000
Income						
Miscellaneous Income	(1,000)	0	(6,600)	0	0	0
	38,550	49,000	178,400	204,500		204,500
Information Technology						
Salaries	0	0	99,700	107,100	0	107,100
Transfer to Tolls Computer and Website	0	0	(22,700)	(27,200)	0	(27,200)
Other Employee Costs/Expenses	656	0	7,000	7,200	0	7,200
Computer Services	45,513	58,100	58,100	60,300	0	60,300
IT Licences	0	0	10,000	0	0	0
Tolls Computer and Website (AGF)	30,041	30,000	30,000	0	30,000	30,000
GIS/OS Maps and Licenses	12,629	12,000	12,000	12,000	0	12,000
Income						
Miscellaneous Income	0	0	(1,000)	(1,000)	0	(1,000)
	88,839	100,100	193,100	158,400	30,000	188,400
Legal Services						
Salaries	0	0	24,500	36,500	0	36,500
Other Employee Costs/Expenses	0	0	3,000	2,000	0	2,000
Professional Fees	0	25,000	37,500	35,000	0	35,000
Private Bill (AGF)	34,301	55,000	55,000	0	0	0
Private Bill	0	0	95,000	0	50,000	50,000
	34,301	80,000	215,000	73,500	50,000	123,500
Member Services						
Salaries	0	0	82,800	85,900	0	85,900
Other Employee Costs/Expenses	0	0	5,800	5,800	0	5,800
Printing Costs	22,790	18,000	17,500	18,000	0	18,000
Member Allowances and Expenses	21,977	28,000	24,000	32,500	0	32,500
Other Member Services Costs	0	0	0	0	0	0
Local Access Forum	497	1,500	1,500	1,500	0	1,500
Income						
Miscellaneous Income	0	0	(500)	(500)	0	(500)
	45,264	47,500	131,100	143,200	0	143,200
Premises and Property Management (Colegate)						
Office Accommodation: Rent, Rates, and Water	61,287	67,500	65,000	67,500	0	67,500

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Office Accommodation: Repairs and Overheads	22,720	22,500	22,500	22,500	0	22,500	
Trf to New office accommodation Reserve Account	150,000	150,000	150,000	150,000	0	150,000	
Car Parking	29,029	33,000	33,000	33,000	0	33,000	
Professional Fees	0	20,000	30,000	15,000	0	15,000	
	263,036	293,000	300,500	288,000	0	288,000	
Sustainable Development Fund							
Transfer to Sustainable Development Reserve A/C	200,000	200,000	200,000	0	200,000	200,000	
Income							
Defra Sustainable Development Fund Grant	(203,908)	(200,000)	(200,000)	0	(200,000)	(200,000)	
	(3,908)				0	0	
Net Expenditure Corporate Services	1,300,620	1,455,700	1,548,900	1,433,600	91,200	1,524,800	
B. COUNTRYSIDE MANAGEMENT							
Management and Administrative Support							
Salaries	1,118,818	1,158,100	120,400	119,700	0	119,700	
Other Employee Costs/Expenses (for all CSM employees)	95,208	40,000	8,400	8,800	0	8,800	
Volunteers	1,872	2,500	6,100	1,000	0	1,000	
Employee Training	0	0	6,500	6,500	0	6,500	
Income							
Whitlingham Salary Recharge	0	0	(12,500)	(12,500)	0	(12,500)	
	1,215,898	1,200,600	128,900	123,500	0	123,500	
CONSERVATION							
Fen and Grazing Marshes							
Salaries	0	0	251,000	237,000	0	237,000	
Other Employee Costs/Expenses	0	0	17,100	15,900	0	15,900	
Vehicle Costs	116,069	14,000	30,000	30,800	0	30,800	
Accommodation Costs: Horning	5,025	13,500	13,500	13,500	0	13,500	
Fen Harvesting: Restoration and Management	57,432	68,000	68,000	60,000	0	60,000	
Marsh cutting at How Hill		0	0	6,500	0	6,500	
How Hill Management	0	15,000	0	0	15,000	15,000	
Fen Grazing	16,811	13,300	13,300	10,200	0	10,200	
Management Agreements	4,874	5,000	5,100	5,000	0	5,000	
Wetland Restoration	3,896	28,500	28,500	3,500	0	3,500	
Fen Strategy Development	10,145	11,300	11,300	6,000	0	6,000	
Fen and Drained Marshes: Research and Monitoring	16,717	17,000	17,000	17,000	0	17,000	
Ecolink	10,433	0	0	0	0	0	
Mink Project Costs	0	0	6,400	0	20,400	20,400	
Ant Valley Project	0	0	2,500	0	41,000	41,000	
Bure Loop Project	0	0	9,600	0	5,000	5,000	

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Income						
Bittern II EU Life Project	0	(38,200)	(46,000)	0	0	0
Buttles Marsh Rent	(3,444)		(3,400)	(3,400)	0	(3,400)
Miscellaneous	(64,732)	(54,000)	(54,000)	(44,000)	0	(44,000)
Employee/Vehicles	0	0	0	0	0	0
Mink Project	(8,400)	0	(10,000)	0	(8,400)	(8,400)
Bure loop Project	0	0	(8,800)	0	0	0
Ant Valley	0	0	0	0	(6,000)	(6,000)
	164,826	93,400	351,100	358,000	67,000	425,000
LAND BASED RECREATION						
Events						
Salaries	0	0	54,900	57,000	0	57,000
Other Employee Costs/Expenses	0	0	3,800	3,800	0	3,800
Vehicle Costs	0	0	8,500	8,700	0	8,700
Events	20,504	12,000	17,700	16,000	0	16,000
Income						
Events	(10,435)	(5,000)	(8,000)	(8,000)	0	(8,000)
	10,069	7,000	76,900	77,500	0	77,500
Visitor Facility and Volunteer Management						
Salaries	92,754	110,000	124,700	134,000	0	134,000
Other Employee Costs/Expenses	2,643	55,000	8,700	9,000	0	9,000
Vehicle Costs	0	109,400	28,500	21,500	0	21,500
Accommodation Costs: Oby	0	24,500	20,000	28,000	0	28,000
Accommodation Costs: Beccles	0	0	10,000	10,000	0	10,000
Visitor Management Facilities	41,639	41,000	41,000	45,000	0	45,000
Asset Management/Access (AGF)	66,021	15,000	15,000	0	40,000	40,000
	203,057	354,900	247,900	247,500	40,000	287,500
Public Rights of Way						
Salaries	0	0	69,900	70,700	0	70,700
Other Employee Costs/Expenses	0	0	4,600	4,700	0	4,700
Vehicle Costs	0	0	22,500	15,400	0	15,400
PRoW/Access	29,487	20,000	14,400	10,000	0	10,000
PRoW/Access Improvements	0	0	10,000	0	5,000	5,000
CRoW Act Implementation	0	2,000	2,000	2,000	0	2,000
Countryside Ranger Running Costs	537	5,000	9,500	5,000	0	5,000
Income						
Defra Access Grant	(25,000)	(25,000)	(25,000)	(25,000)	0	(25,000)
Miscellaneous Income	(2,409)	(1,000)	(1,000)	(1,000)	0	(1,000)
	2,615	1,000	106,900	81,800	5,000	86,800
Landscape and Projects						
Salaries	0	0	216,700	225,500	0	225,500

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Other Employee Costs/Expenses	0	0	15,200	15,200	0	15,200	
Vehicle Costs	0	0	37,000	38,000	0	38,000	
Accommodation Costs: Ludham 50%	52,509	27,500	27,500	19,500	0	19,500	
Town, Village and Staithe Enhancement	26,809	22,000	39,400	25,000	22,900	47,900	
Landscape Design Budget	0	0	15,000	0	0	0	
Upper Thurne Enhancement Schemes	2,771	16,000	2,000	0	29,000	29,000	
Project Team Tools and Equipment	8,945	8,000	8,500	8,000	0	8,000	
Income							
Environment Agency: Potter Heigham Chalets	(17,318)	(16,000)	(16,000)	0	(15,000)	(15,000)	
Barnby Mud Pumping Salary Recharge	0	0	(22,900)	0	0	0	
	73,716	57,500	322,400	331,200	36,900	368,100	
TOURISM							
Tourism Development							
Salaries	0	0	37,800	38,300	0	38,300	
Other Employee Costs/Expenses	0	0	2,600	2,600	0	2,600	
Tourism Promotion	5,015	25,000	25,000	25,600	0	25,600	
Sustainable Tourism Leader +	19,996	0	0	0	0	0	
Visitors Survey	30,000	0	0	0	0	0	
Branding	0	0	5,000	0	8,800	8,800	
Income							
Sustainable Tourism Leader +	(28,400)	0	0	0	0	0	
	26,611	25,000	70,400	66,500	8,800	75,300	
Visitor Services							
Salaries	0	0	162,100	200,200	0	200,200	
Other Employee Costs/Expenses	0	0	11,100	13,400	0	13,400	
Vehicle Costs	0	0	3,500	3,600	0	3,600	
Accommodation Costs	0	0	0	0	0	0	
Visitor Management Facilities	0	0	0	0	0	0	
Visitor Centres/Electric Eel	48,501	58,000	58,000	61,000	0	61,000	
Review of Visitors Centre Interpretation	0	0	15,000	0	0	0	
How Hill Grant Aid	0	0	19,900	20,400	0	20,400	
Quality Charter	93,755	0	5,000	0	0	0	
Income							
Visitor Centres							
Visitor Centre Sales	(67,180)	(70,000)	(68,000)	(66,000)	0	(66,000)	
	75,076	(12,000)	206,600	232,600		232,600	
PARTNERSHIPS							
Whitlingham Country Park							
Salaries	0	0	67,200	69,200	0	69,200	
Other Employee Costs/Expenses	0	0	4,700	4,700	0	4,700	
Accommodation Costs	0	0	25,000	30,200	0	30,200	

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Vehicle Costs	0	0	14,000	14,000	0	14,000	
Project Costs	0	0	13,500	13,500	0	13,500	
Income							
Whitlingham Charitable Trust Recharge	(58,109)	(58,900)	(99,400)	(101,400)	0	(101,400)	
Flint Barn Rent and Accommodation Costs	0	0	0	0	0	0	
Catering Franchise	0	0	(4,500)	(7,500)	0	(7,500)	
	(58,109)	(58,900)	20,500	22,700	0	22,700	
Trinity Broads							
Salaries	0	0	26,800	28,300	0	28,300	
Project Budget	34,159	29,400	18,500	18,500	50,900	69,400	
Survey Budget	0	0	11,000	11,000	0	11,000	
Filby Project	10,453	5,000	5,000	0	0	0	
Income							
Essex and Suffolk Water Recharge	(65,463)	(45,800)	(44,400)	(46,800)	0	(46,800)	
Additional Essex Suffolk Water Recharge	(2,870)	0	(24,600)	0	0	0	
Environment Agency	0	0	(8,000)	0	0	0	
	(23,721)	(11,400)	(15,700)	11,000	50,900	61,900	
Lound							
Salaries	0	0	15,900	24,200	0	24,200	
Project Costs	0	0	9,500	12,500	0	12,500	
Income							
Essex and Suffolk Water Recharge	(33,457)	(24,400)	(32,800)	(33,500)	0	(33,500)	
	(33,457)	(24,400)	(7,400)	3,200	0	3,200	
Heritage Lottery Scheme							
Salaries	0	0	29,500	0	46,500	46,500	
Bursary Scheme Recharge	0	0	0	0	0	0	
Other Employee Costs/Expenses	0	0	2,100	0	3,100	3,100	
Vehicle Costs	0	0	0	0	0	0	
Accommodation Costs	0	0	0	0	0	0	
Bursary Scheme	13,073	202,000	193,400	0	200,400	200,400	
Income							
Bursary Scheme	(1,311)	(202,000)	(225,000)	0	(250,000)	(250,000)	
	11,762	0	0	0	0	0	
Net Expenditure Countryside Management	1,668,343	1,632,700	1,508,500	1,555,500	208,600	1,764,100	
C. PLANNING AND STRATEGY							
Management and Administrative Support							

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Salaries	144,711	250,900	83,700	87,300	0	87,300	
Other Employee Costs/Expenses	32,698	32,500	5,900	6,100	0	6,100	
Employee Training	0	0	2,000	2,000	0	2,000	
	177,409	283,400	91,600	95,400	0	95,400	
Broads Plan							
Salaries	0	0	28,200	32,000	0	32,000	
External Funding Officer	11,270	14,000	12,500	13,000	0	13,000	
Other Employee Costs/Expenses	0	0	2,000	2,200	0	2,200	
Broads Plan	4,632	6,000	6,000	6,000	0	6,000	
Broads Strategy Grant Aid	20,000	15,000	0	0	0	0	
	35,902	35,000	48,700	53,200	0	53,200	
Cultural Heritage							
Salaries	0	0	29,600	31,000	0	31,000	
Consultancy Fees	0	0	0	30,000	0	30,000	
Other Employee Costs/Expenses	0	0	2,100	2,100	0	2,100	
Landscape and Cultural Strategy	19,818	15,000	5,000	15,000	0	15,000	
Cultural Heritage	5,856	10,000	10,000	10,000	0	10,000	
	25,674	25,000	46,700	88,100	0	88,100	
Development Control							
Salaries	0	0	125,100	144,400	0	144,400	
Other Employee Costs/Expenses	0	0	8,600	9,700	0	9,700	
Transfer to Planning and Delivery Grant Reserve A/C	54,545	33,700	33,700	10,800	0	10,800	
Bringing Planning Service In-House	120,000	120,000	120,000	0	0	0	
Fees/Miscellaneous Costs	5,794	5,000	5,000	10,000	0	10,000	
						0	
Income							
Salary Recharge to Bringing Planning Service In-House	(19,099)	(115,900)	(145,300)	0	0	0	
DCLG Planning Delivery Grant	(54,545)	(33,700)	(33,700)	(10,800)	0	(10,800)	
Miscellaneous Income	(8,635)	(5,500)	(5,500)	(5,500)	0	(5,500)	
Planning Fees	0	0	0	(80,000)	0	(80,000)	
	98,060	3,600	107,900	78,600	0	78,600	
Forward Planning							
Salaries	0	0	42,900	45,200	0	45,200	
Salary Costs Recharged to PDG Reserve Account	0	0	0	(6,600)	0	(6,600)	
Other Employee Costs/Expenses	0	0	3,000	3,000	0	3,000	
Local Development Framework	30,340	25,000	17,700	31,000	0	31,000	
Transfer to planning Delivery Grant Reserve Account	0	0	52,500	52,500	0	52,500	
						0	
Income							
DCLG Planning Delivery Grant	(87)	0	(52,500)	(52,500)	0	(52,500)	
	30,253	25,000	63,600	72,600	0	72,600	
Net Expenditure Planning							
	367,298	372,000	358,500	387,900	0	387,900	
D. WATERWAYS							

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Management and Administrative Support						
Salaries	0	0	15,000	15,600	0	15,600
Other Employee Costs/Expenses	0	0	1,100	1,800	0	1,800
Employee Training	0	0	1,000	1,000	0	1,000
			17,100	18,400	0	18,400
Broadland Flood Alleviation Project						
Salaries	0	0	29,200	30,600	0	30,600
Other Employee Costs/Expenses	0	0	2,000	2,100	0	2,100
Broadland Flood Alleviation Strategy	0	0	0	0	16,000	16,000
Broadland Flood Alleviation Strategy (AGF)	26,123	10,000	10,000	0	20,000	20,000
Income						
Environment Agency Contribution	(40,000)	(40,000)	(40,000)	(40,000)	0	(40,000)
	(13,877)	(30,000)	1,200	(7,300)	36,000	28,700
Conservation of Water Bodies						
Salaries	0	0	51,600	54,100	0	54,100
Salary Recharge to PSA Targets	0	0	(22,400)	(23,900)	0	(23,900)
Other Employee Costs/Expenses	0	0	3,600	3,600	0	3,600
Restoration and Management	21,031	15,200	11,500	21,600	0	21,600
Research and Monitoring	30,716	26,700	24,600	26,800	2,500	29,300
PSA Targets/Water Framework Directive (AGF)	52,832	100,000	100,700	0	146,500	146,500
Broads Fisheries Action Plan	450	2,000	2,000	0	0	0
Upper Thurne Research and Management	4,455	15,000	25,500	8,000	0	8,000
Living Lakes EU Life project	2,170					
Income						
Upper Thurne Research and Management Income	(26,988)	0	(7,150)	0	0	0
Lake Restoration Income	0	0	(2,500)	0	0	0
	84,666	158,900	187,450	90,200	149,000	239,200
Dredging						
Dredging (AGF)	75,000	250,000	250,000	0	250,000	250,000
Mutford Lock (AGF)	80,000	0	0	0	0	0
	155,000	250,000	250,000		250,000	250,000
Moorings and Yacht Stations						
Mooring Interpretation	0	0	0	0	6,000	6,000
New Moorings	0	0	0	0	15,000	15,000
	0	0	0	0	21,000	21,000
Navigation Safety and Policy						
Port Marine Safety Code (AGF)	15,711	40,000	40,000	0	40,000	40,000
Safety DVD Development	0	0	10,000	0	0	0
	15,711	40,000	50,000	0	40,000	40,000
Patrolling						

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Boat Trips	13,071	16,000	16,000	16,400	0	16,400	
Income							
Boat Trips	(5,654)	(15,000)	(8,000)	(8,000)	0	(8,000)	
	7,417	1,000	8,000	8,400	0	8,400	
Staff Turnover Allowance		(38,800)					
Net Expenditure Water ways	248,917	381,100	513,750	109,700	496,000	605,700	
TOTAL NET EXPENDITURE	3,585,178	3,841,500	3,929,650	3,486,700	795,800	4,282,500	
INCOME LESS NET EXPENDITURE Surplus/(Deficit)	184,194	(1,500)	(64,650)	(9,900)	(295,800)	(305,700)	
GENERAL ACCOUNT RESERVES AS AT 01/04/06	-828,100						
PREDICTED RESERVES AT 31/03/2007		-826,600	-763,450				
PREDICTED RESERVES AT 31/03/2008				-753,550	-457,750	-457,750	